

Grande West Transportation (BUS-V)

Cash Supercharges the BUS to Take On The U.S. Market

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- We are resuming coverage of Grande West Transportation Group Inc. (BUS-V, "GW") post the close of its recent financing on March 1st, 2017.
- Cash Should Accelerate Growth in The U.S.: With ~\$13.8 million of cash on hand, GW can now fast-track its expansion in the U.S. Consequently, we expect the company to announce its final arrangements for its U.S. facility with a view to start its assembly operation in the U.S. for the public transit market in Q3/FY17. With that in mind, we have tweaked our assumptions, now expecting this accelerated U.S. operation to yield the first sale into U.S. public transit in early FY18, with faster sales ramp-up in FY18-FY19 (now expecting 300 units in FY18 from 264 previously, 360 in FY19 up from 300 previously). We understand that ABG (GW' partner in the U.S.) have ramped up its sales force and efforts for the Vicinity, currently pursuing numerous bids across the U.S. market.
- The U.S. Public Transit Market Opportunity: Our revised numbers continue to be based on our assumption for GW to capture a 10-20% market share from the replacement of similar-sized buses (ie. 30 and 35-foot models) and cutaways, a market segment that we estimate to be more than ~1,000 units annually in the U.S. Thus, the right-sizing opportunity (ie. replacing 40-foot buses, a 4,000 – 5,500 units market) in the U.S. continue to represent the biggest upward bias to our analysis. We remind that last month the right-sizing thesis in Canada was solidified as we learned that BC Transit intends to use ~25 Vicinity buses from its latest order to replace 40-foot buses (see our note from February 7th, 2017). We elect to maintain our current ASP assumptions until we gain more colour on the pricing level that GW could be competitive at with its first U.S. public transit win. We remind you that ASPs in U.S. public transit market are at least of \$560k (see following page).

We maintain our BUY rating and raise our target price to \$3.00 (DCF_{10%}) (was \$2.50 [DCF_{12%}]) on the back of our revised estimates and reduced discount rate (reflecting the now-minimal financing risk).

| Resuming Coverage | | | | |
|--------------------------------|-----------------|--|--|--|
| BUY (Unch.) \$3.00 (was \$2.50 | | | | |
| Last Price | \$2.52 | | | |
| 12-month Target Price | \$3.00 | | | |
| Potential Return | 19% | | | |
| Dividend Yield | 0.0% | | | |
| 52 Week Price Range | \$0.41 - \$2.52 | | | |
| Estimate | a c | | | |

| Estillides | | | | | | |
|----------------|---------|--------------------|------------------|--|--|--|
| YE: Dec 31st | FY16E* | FY17E | FY18E | | | |
| Revenue (\$MM) | \$14.5 | > \$73.3 | 1 \$120.0 | | | |
| EBITDA (\$MM) | -\$3.5 | ⇒ \$8.1 | 1 \$14.4 | | | |
| FD EPS | -\$0.09 | \$0.10 | ⇒ \$0.15 | | | |
| | | | | | | |

| | | Previous Estimates | |
|----------------|----------|--------------------|---------|
| Revenue (\$MM) | \$14.5 | \$73.3 | \$105.8 |
| EBITDA (\$MM) | (\$3.5) | \$8.1 | \$12.5 |
| FD EPS | (\$0.09) | \$0.10 | \$0.15 |

* 16 months year ending Dec. 31st, includes stub quarter

| | Valuatio | on | |
|-------------|----------|-------|-------|
| | FY16E* | FY17E | FY18E |
| EV/Sales | 11.1x | 2.2x | 1.3x |
| EV/EBITDA | nmf(neg) | 19.9x | 11.2x |
| P/E | nmf(neg) | 25.2x | 16.8x |
| FCF Yield % | 0% | 0% | 0% |

| Shares Outstanding | |
|--------------------|---------------------------------------|
| Basic | 69.6 Assumes conversion of debentures |
| FD | 77.1 |
| Market Cap | |
| Basic | \$175.4 |
| FD | \$194.3 |
| Net Debt | -\$13.84 Pro-forma |
| EV | \$161.5 |
| | About the Company |

Grande West Transportation Group is a Canadian company that design, engineers and manufactures heavy-duty, medium-sized buses for public transits and private entities in Canada and the U.S. The company's main product is the Vicinity bus which comes in 27.5, 30 and 35-foot sizes and was developed in cooperation with BC Transit.

All prices in C\$ unless otherwise indicated





Exhibit 1: Financial Summary

| (in \$000s unless otherwise noted) | Dec-17 | Dec-18 | Dec-19 | Dec-20 | Dec-21 |
|------------------------------------|-------------|----------------|---------------|-------------|-----------|
| | 2017E | 2018E | 2019E | 2020E | 2021E |
| Buses Delivered | 200 | 300 | 360 | 405 | 435 |
| ASP (\$000s) | \$361 | \$393 | \$400 | \$408 | \$412 |
| Bus Sale Revenue | \$72,220 | \$117,850 | \$144,000 | \$165,240 | \$179,255 |
| Parts Revenue | \$1,083 | \$2,121 | \$5,040 | \$9,088 | \$15,237 |
| Consolidated Revenue | \$73,303 | \$119,971 | \$149,040 | \$174,328 | \$194,491 |
| Gross Profit | \$13,659 | \$23,323 | \$29,358 | \$34,990 | \$40,220 |
| % | 18.6% | 19.4% | 19.7% | 20.1% | 20.7% |
| EBITDA | \$8,061 | \$14,361 | \$18,597 | \$22,612 | \$26,314 |
| % | 11.0% | 12.0% | 12.5% | 13.0% | 13.5% |
| Net Income | \$7,648 | \$11,813 | \$13,566 | \$16,520 | \$19,240 |
| Free Cash Flow | (\$6,629) | \$5,570 | \$9,097 | \$12,746 | \$16,920 |
| DCF Summary | | Te | erminal Value | Calculation | |
| Discount Rate | 10% N | Method: Exit M | ultiple | | |
| PV of FCF | \$206,815 E | V/EBITDA Mult | iple | 10.0x | |
| Net Debt (Q4/FY17) | -\$4,335 E | BITDA | | \$26,314 | |

Source: Beacon Securities estimates.

Exhibit 2. Cost of Buses to U.S. Transit Agencies (2014/2015 figures)

| Category | 30-foot Transit | 35-foot Transit | 40-foot Tranist | Intercity Bus ¹ | Suburban Bus ² |
|--------------|-----------------|-----------------|-----------------|----------------------------|---------------------------|
| Average Cost | US\$422,278 | US\$533,776 | US\$503,722 | US\$555,148 | US\$345,733 |

69.6 EV

1) >=32'6", 1 door, luggage bays 2)>=27'6", 1 door, no luggage bays

Source: APTA.

S/O (MM)

Share Value

\$263,142

\$3.00



| Disc | losure | Requ | uirem | ents |
|------|--------|------|-------|------|
| | | | | |

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| As at February 28, 2017 | #Stocks | Distribution | |
|-------------------------|---------|--------------|-----------------|
| Buy | 65 | 74.7% | Buy |
| Speculative Buy | 11 | 12.6% | Speculative Buy |
| Hold | 4 | 4.6% | Hold |
| Sell | 0 | 0.0% | Sell |
| Under Review | 5 | 5.7% | |
| Tender | 2 | 2.3% | Tender |
| Total | 87 | 100.0% | |

Total 12-month return expected to be > 15%

Potential 12-month return is high (>15%) but given elevated risk, investment could result in a material loss Total 12-month return is expected to be between 0% and 15%

Total 12-month return is expected to be negative

Clients are advised to tender their shares to a takeover bid or similar offer

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